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**REPORT FOR: CABINET**

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| <b>Date of Meeting:</b>             | 11 April 2019   |
| <b>Subject:</b>                     | Strategic Performance Report – Quarter 3, 2018/19                   |
| <b>Key Decision:</b>                | No  |
| <b>Responsible Officer:</b>         | Alex Dewsnap, Divisional Director, Strategic Commissioning          |
| <b>Portfolio Holder:</b>            | Councillor Adam Swersky, Portfolio Holder for Finance and Resources |
| <b>Exempt:</b>                      | No  |
| <b>Decision subject to Call-in:</b> | Yes   |
| <b>Wards affected:</b>              | All Wards   |
| <b>Enclosures:</b>                  | Appendix 1 – Strategic Performance Report                           |

## **Section 1 – Summary and Recommendations**

This report summarises Council and service performance for Quarter 3 against key measures and draws attention to areas requiring action.

**Recommendations:**

That

1. Portfolio Holders continue working with officers to achieve improvement against identified key challenges (Appendix 1);

2. Cabinet note the report and identify any changes it wishes to see in future reports.

**Reason: (For recommendations)**

1 & 2: To enable Cabinet to be informed of performance against key measures and to identify and assign corrective action where necessary.

## **Section 2 – Report**

### **Introductory paragraph**

Cabinet sits in the role of Performance Board on a quarterly basis to receive the Strategic Performance Report. The report helps members to monitor progress against the Council’s vision and Corporate Priorities and identify corrective action where necessary.

### **Reporting Format**

In Appendix 1 this report addresses performance against the objectives in the Council’s corporate plan, Harrow Ambition 2020, readopted by the Council with amendments in February 2018, and is arranged by reference to the three strategic themes:

- Build a Better Harrow
- Be More Business-like and Business Friendly
- Protect the Most Vulnerable and Support Families

### **Options considered**

Cabinet’s terms of reference in the Constitution include overseeing strategic performance issues on a quarterly basis and as such an option of not delivering this report has not been considered.

### **Performance Issues**

The report deals in detail with performance issues.

### **Environmental Implications**

There are no direct environmental implications arising from this report. However, each of the projects referred to in the report will have some environmental impact and this should be assessed to ensure that any decisions, taken in response to this report, do not have a negative impact on the environment and, where possible, positively contribute towards the Council’s climate change strategy.

## **Risk Management Implications**

The risks arising from the Performance Report will be measured through the Council's Corporate Risk Register.

## **Procurement Implications**

None specific to this report.

## **Legal Implications**

None specific to this report.

## **Financial Implications**

There are no Financial Implications arising from this report.

## **Equalities implications / Public Sector Equality Duty**

Any decisions driven by the actions taken in response to this report will need to be assessed through an Equalities Impact Assessment.

## **Council Priorities**

The Council's vision:

### **Working Together to Make a Difference for Harrow**

This report deals with progress against each of the strategic themes, as shown in the Appendix.

## **Section 3 - Statutory Officer Clearance**

|       |                |                                     |   |
|-------|----------------|-------------------------------------|---|
| Name: | Sharon Daniels | <input checked="" type="checkbox"/> | on behalf of the *<br>Chief Financial Officer |
| Date: | 26/03/2019     |                                     |   |
| Name: | Matthew Adams  | <input checked="" type="checkbox"/> | on behalf of the *<br>Monitoring Officer      |
| Date: | 26/03/2019     |                                     |   |

### Section 3 - Procurement Officer Clearance

|       |              |                                     |                     |
|-------|--------------|-------------------------------------|---------------------|
| Name: | Nimesh Mehta | <input checked="" type="checkbox"/> | Head of Procurement |
| Date: | 12/03/2019   |                                     |                     |

|       |              |                                     |   |
|-------|--------------|-------------------------------------|---|
| Name: | Alex Dewsnap | <input checked="" type="checkbox"/> | Divisional Director,<br>Strategic Commissioning |
| Date: | 25/3/19      |                                     |   |

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|-----------------------------------|---------------------------------------|
| <b>Ward Councillors notified:</b> | <b>NO, as it impacts on all Wards</b> |
|-----------------------------------|---------------------------------------|

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|--------------------------|---|
| <b>EqIA carried out:</b> | <b>NO</b>   |
| <b>EqIA cleared by:</b>  | This report contains no recommendations for changes in service. |

### Section 4 - Contact Details and Background Papers

**Contact:** Martin Randall, Business Intelligence Partner (Corporate), Strategic Commissioning, 020 8424 1815, martin.randall@harrow.gov.uk

**Background Papers:** [Harrow Ambition 2020](#)

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| <b>Call-In Waived by the Chair of Overview and Scrutiny Committee</b> | <b>No</b> |
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